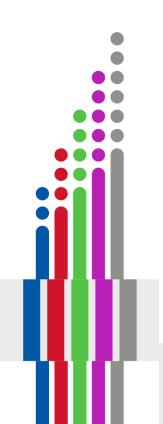
Introduction to 2020 Budget Presentation





Budget Work Session Schedule

September 16, 2019

Chief Operations Officer

September 17, 2019

- Five-year Capital Plan
- Chief Service Development Officer

September 20, 2019

- Chief Financial Officer
- Chief People Officer
- Chief Communications & Marketing Officer
- Executive Director





2020 Budget Goals

Service Improvements

- Salt Lake City Service Full Year
- Salt Lake County Service
 - Southwest County Pilot
 - August 2020 Changes



Favorable Work Environment

- Competitive Compensation
- Improve Working Conditions

Forward Looking





2020 Budget Goals

State of Good Repair

- Bus, Paratransit, and Vanpool Replacements
- Light Rail and Commuter Rail Vehicle Rehab
- Rail Systems and Infrastructure
- Facilities



- Depot District
- Ogden/Weber BRT
- Airport TRAX
- Vineyard Station

Long-term Financial Sustainability







Key Budget Changes

- Salt Lake County Funding to Capital and Operations
- Full Year of Salt Lake City Purchased Service

- Staffing Changes For:
 - New Service
 - Workload Adjustments





Key Budget Changes

State of Good Repair Increases

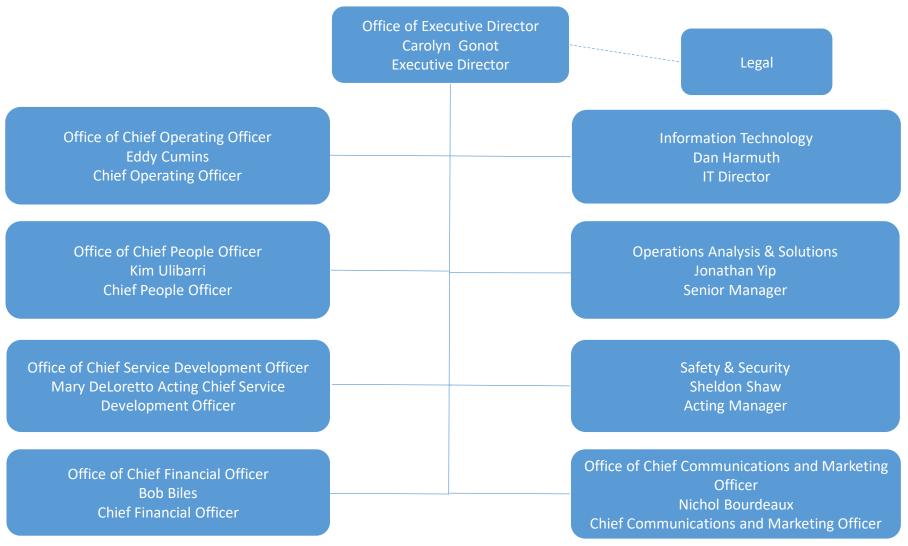
Capital:

- Ogden/Weber BRT
- Depot District Facility
- Airport TRAX Station





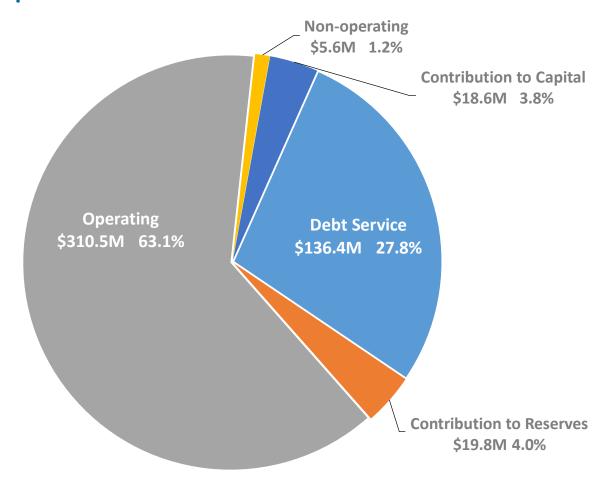
Office of the Executive Director







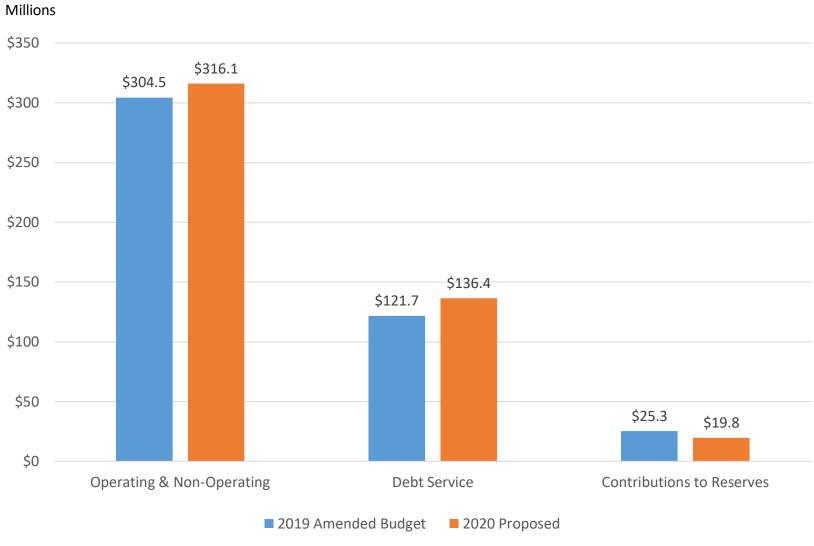
2020 Proposed Operating Budget Expenses: \$490.9M







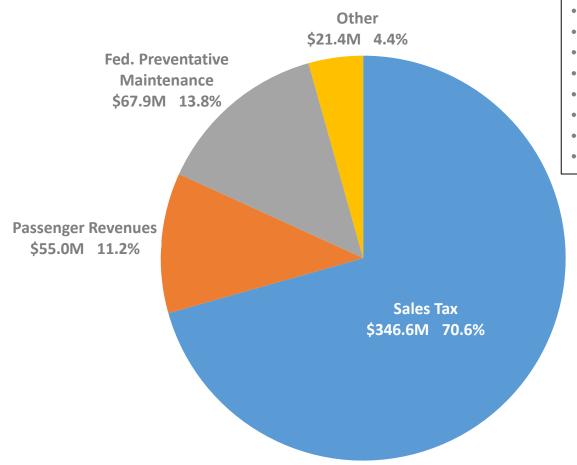
Operating Expense







2020 Proposed Operating Revenues: \$490.9M



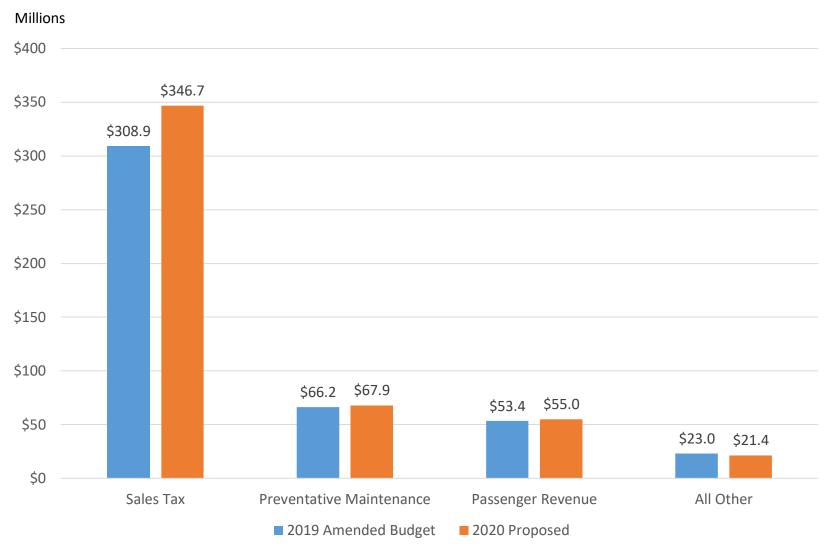
Other includes:

- Investment Income \$7.8M
- Salt Lake City \$4.3M
- UDOT Sales Tax \$2.7M
- Advertising \$2.5M
- Property Fees & Other \$2.0M
- Grants \$1.1M
- Salt Lake County 0.5M
- TOD revenues \$0.5M





Operating Revenue







FTE Summary

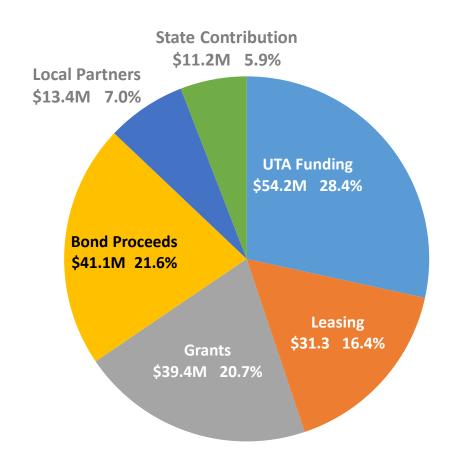
| | 2019 Budget | 2019 Amended* | 2020 Proposed | Change |
|----------------------------|----------------|------------------|------------------|--------|
| Operations | 2,206.4 | 2,252.7 | 2,252.7 | 0.0 |
| Service Development | 45.5 | 44.5 | 45.5 | 1.0 |
| Finance | 102.5 | 104.5 | 104.5 | 0.0 |
| People Office | 67.5 | 74.7 | 74.7 | 0.0 |
| Communications & Marketing | 62.0 | 69.0 | 69.0 | 0.0 |
| Executive Director | 130.0 | 128.0 | 130.0 | 2.0 |
| Board | 14.0 | 14.0 | 14.0 | 0.0 |
| Total | 2,627.9 | 2,687.4 | 2,690.4 | 3.0 |

^{*} Budget amendments and organizational changes





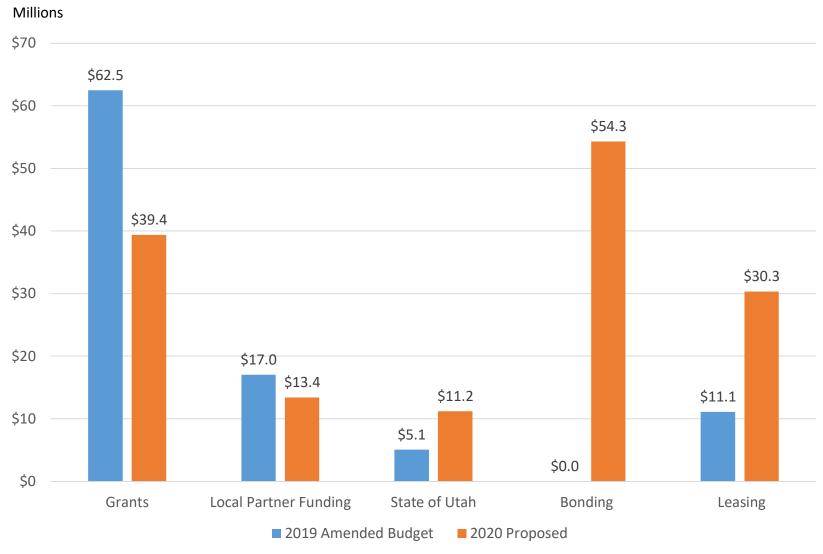
2020 Proposed Capital Revenues: \$190.5M







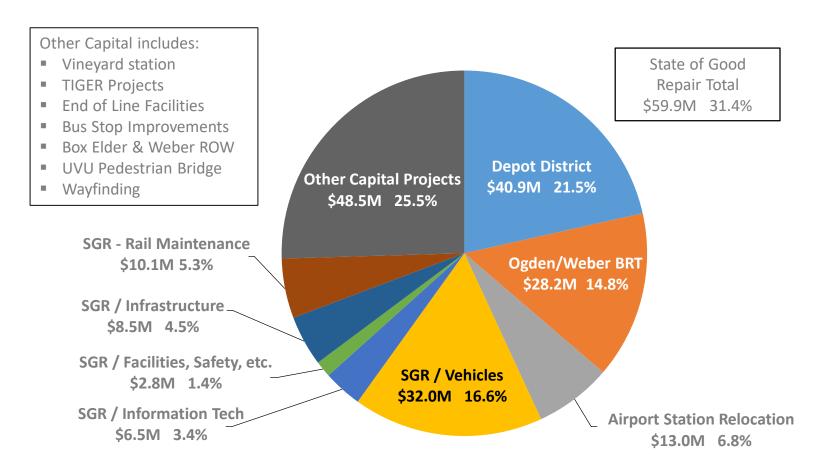
Capital Revenue







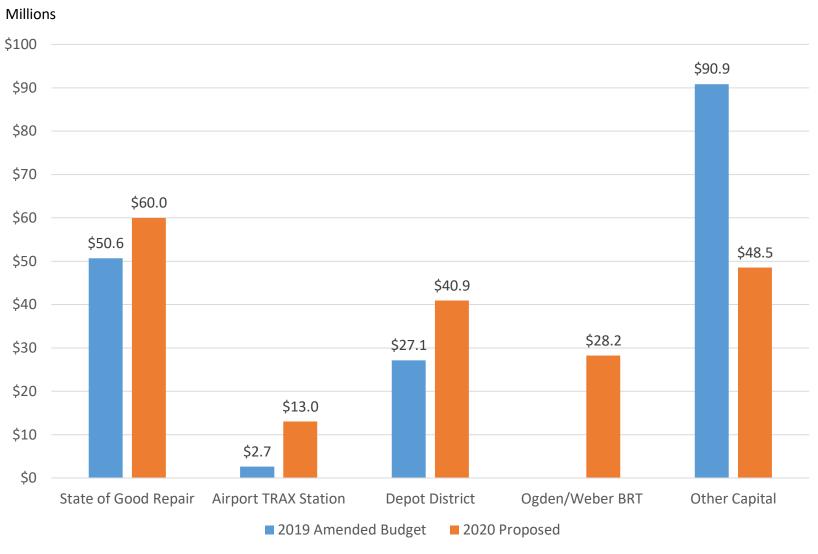
2020 Proposed Capital Expenses: \$190.5M







Capital Expense







Initiatives

- Strategy for Sustainable Growth and Efficiency
- Align System Improvement and Expansion with Regional Growth
- Explore Innovative Ways to Increase Mobility and Access



- Leadership Development and Workforce Succession Planning
- Service Choices Study and Service Implementation
- Continued Emphasis on the UTA Customer Experience, Safety and Security





Challenges

- Aging Infrastructure
- Workforce Retention and Reliability
- Increasing Need for Resources







Next Steps

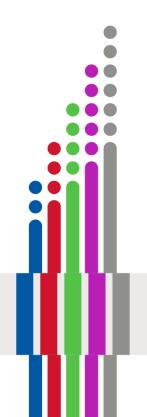
- September 17, 20 & 26, 2019
 - Budget Work Sessions
- October 23, 2019
 - Tentative Budget Presented
- October 30, 2019
 - Approve Tentative Budget and Set Public Hearing
- November 20, 2019
 - Local Advisory Council
- December 11, 2019
 - Final Budget Presented
- December 18, 2019
 - Approve Final Budget





Chief Operating Officer 2020 Budget Presentation





Chief Operating Officer 2019 Goals

- Meet or exceed all Chief Operating Officer key performance indicators.
- Successfully implement new service.
- Meet operating budget.
- Develop 5-year capital and state of good repair plan with associated funding strategies.
- Implement initiatives to support a strong organizational culture focused on employee development and retention.





Chief Operating Officer

Total Funding: \$244,099,886

FTE Total: 2,252.7

Officer Administration Eddy Cumins \$505,710/FTE-2 Administration Administration Light Rail Commuter Rail Operations Operations Bruce Cardon Jeffrey LaMora General Maintenance Maintenance General Manager Manager \$37.145.502/FTE-365 \$25,329,172/FTE-180.5 · Special Services Administration Administration Salt Lake Business Unit Special Services Operations Paratransit Operations Cherryl Beveridge Lorin Simpson Maintenance Paratransit Maintenance General Manager Regional General Manager Vanpool Administration Mobility Management \$27,322,449/FTE-219 \$64,068,052/FTE-724.5 Rideshare Administration Administration Mt. Ogden Business Unit Timpanogos Business Unit Operations Administration Mary DeLaMare-Schaefer Andres Colman Maintenance Operations Regional General Manager Regional General Manager Maintenance \$22,093,209/FTE-235 \$17,793,567/FTE-183 Asset Management Public Safety Support Maintenance Administration Dave Hancock Fleet Engineering Fred Ross Police Department Facilities Director Chief of Police - Public Transit State of Good Repair Safety Manager Communication Major Program \$11,267,900/FTE109.7 \$38.574.324/FTE-234 Center Development Maintenance Of Way

Chief Operating |





Miscellaneous Budget Factors

- Fuel
 - Budgeted \$2.50 per gallon
- Federal Offsets
 - Special Services Grants (Mobility Management, Vanpool, and Rideshare)
- Sick Accrual
 - 55 years of age with 5 years of service





Operations Budget

2020 Cost Drivers and Assumptions

- Service plan
 - 2019 service plan + increased bus service
 - Weber, Tooele, and Salt Lake City
 - Increase to MV contract
 - Additional bus on UVX/850
 - Leap Year
- Increased parts cost
 - 9% over-budget YTD 2019
 - Budgeted 8% increase





Miles and Hours

| Division | 2019 Miles | 2020 Miles | Change |
|------------------|-------------------|------------|-----------|
| TIMPANOGOS BUS | 3,562,838 | 3,635,363 | 72,525 |
| MT. OGDEN BUS | 4,914,498 | 4,995,497 | 80,999 |
| SALT LAKE BUS | 11,230,946 | 11,653,459 | 422,513 |
| SPECIAL SERVICES | 3,616,917 | 3,846,596 | 229,679 |
| LIGHT RAIL | 6,945,428 | 6,843,587 | (101,841) |
| COMMUTER RAIL | 1,384,432 | 1,381,909 | (2,523) |
| GRAND TOTAL | 31,655,059 | 32,356,411 | 701,352 |

| Division | 2019 Hours | 2020 Hours | Change |
|------------------|------------|------------|---------|
| TIMPANOGOS BUS | 211,661 | 219,285 | 7,624 |
| MT. OGDEN BUS | 289,749 | 296,034 | 6,285 |
| SALT LAKE BUS | 808,604 | 879,247 | 70,643 |
| SPECIAL SERVICES | 214,174 | 238,834 | 24,660 |
| LIGHT RAIL | 265,587 | 265,968 | 381 |
| COMMUTER RAIL | 94,449 | 93,544 | (905) |
| GRAND TOTAL | 1,884,224 | 1,992,912 | 108,688 |





Miles and Hours

| Division | 2019 Miles per Mechanic | 2020 Miles per Mechanic | Change |
|------------------|-------------------------|-------------------------|---------|
| TIMPANOGOS BUS | 154,906 | 158,059 | 3,153 |
| MT. OGDEN BUS | 175,518 | 185,018 | 9,501 |
| SALT LAKE BUS | 159,304 | 160,737 | 1,433 |
| SPECIAL SERVICES | 200,940 | 213,700 | 12,760 |
| LIGHT RAIL | 99,220 | 97,766 | (1,455) |
| COMMUTER RAIL | 32,963 | 32,137 | (825) |
| AVERAGE | 137,142 | 141,236 | 4,094 |

| Division | 2019 Hours per Operator | 2020 Hours per Operator | Change |
|------------------|-------------------------|-------------------------|--------|
| TIMPANOGOS BUS | 1,757 | 1,761 | 5 |
| MT. OGDEN BUS | 1,767 | 1,816 | 49 |
| SALT LAKE BUS | 1,666 | 1,680 | 14 |
| SPECIAL SERVICES | 1,770 | 1,888 | 118 |
| LIGHT RAIL | 1,897 | 1,900 | 3 |
| COMMUTER RAIL | 1,843 | 1,852 | 9 |
| AVERAGE | 1,783 | 1,816 | 33 |





COO Headcount

| Division | Adopted 2019 | Proposed 2020 | Change |
|-------------------------|--------------|---------------|--------|
| TIMPANOGOS BUS | 179.00 | 183.00 | 4.00 |
| MT. OGDEN BUS | 237.00 | 235.00 | (2.00) |
| SALT LAKE BUS | 680.50 | 724.50 | 44.00 |
| SPECIAL SERVICES | 218.00 | 219.00 | 1.00 |
| ASSET MANAGEMENT | 235.00 | 234.00 | (1.00) |
| LIGHT RAIL | 366.00 | 365.00 | (1.00) |
| COMMUTER RAIL | 178.25 | 180.50 | 2.25 |
| CHIEF OPERATING OFFICER | 2.00 | 2.00 | - |
| PUBLIC SAFETY | 110.73 | 109.73 | (1.00) |
| GRAND TOTAL | 2,206.48 | 2,252.73 | 46.25 |

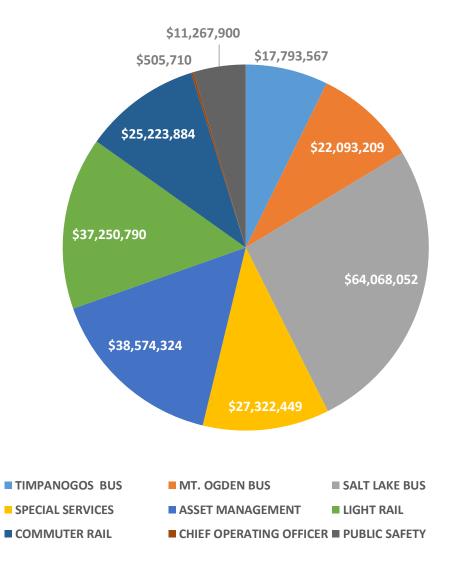




| Divison | Amended 2019 | | Proposed 2020 | | \$ Difference | % Difference |
|-------------------------|--------------|-------------|---------------|-------------|-----------------|--------------|
| TIMPANOGOS BUS | \$ | 17,544,983 | \$ | 17,793,567 | \$ 248,584 | 1.42% |
| MT. OGDEN BUS | \$ | 21,822,151 | \$ | 22,093,209 | \$ 271,058 | 1.24% |
| SALT LAKE BUS | \$ | 62,741,896 | \$ | 64,068,052 | \$ 1,326,156 | 2.11% |
| SPECIAL SERVICES | \$ | 26,626,579 | \$ | 27,322,449 | \$ 695,870 | 2.61% |
| ASSET MANAGEMENT | \$ | 38,421,574 | \$ | 38,574,324 | \$ 152,750 | 0.40% |
| LIGHT RAIL | \$ | 36,304,039 | \$ | 37,145,502 | \$ 841,463 | 2.32% |
| COMMUTER RAIL | \$ | 24,587,788 | \$ | 25,329,172 | \$ 741,384 | 3.02% |
| CHIEF OPERATING OFFICER | \$ | 436,874 | \$ | 505,710 | \$ 68,836 | 15.76% |
| PUBLIC SAFETY | \$ | 11,254,471 | \$ | 11,267,900 | \$ 13,429 | 0.12% |
| GRAND TOTAL | \$ | 239,740,356 | \$ | 244,099,886 | \$ 4,359,530 | 1.82% |

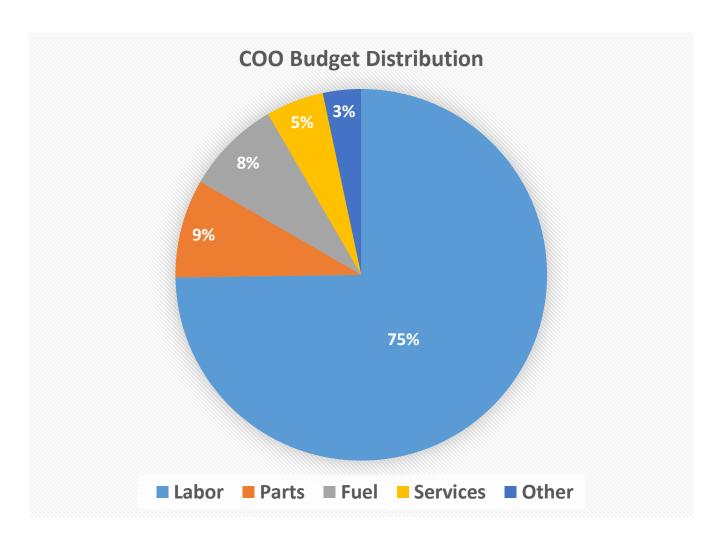










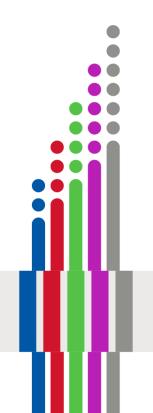






Timpanogos Bus
2020 Budget Presentation





Timpanogos Bus

Service Area: Utah County

16 Routes

219,285 Hours Annually

3,635,363 Miles Annually

Notable Information:

- The Utah Valley Express (UVX) continues to outperform any other bus route in UTA as we enter the second year of service.
- Utah County is expected to reach over a million residents in the next 25-30 years (current population is 600,000).
- The population of Utah County is growing faster than anywhere else in the state, and will be equal to the greater Salt Lake area at build out. Utah County will grow at a faster rate then Weber, Davis and Salt Lake County combined.





Timpanogos Bus Headcount

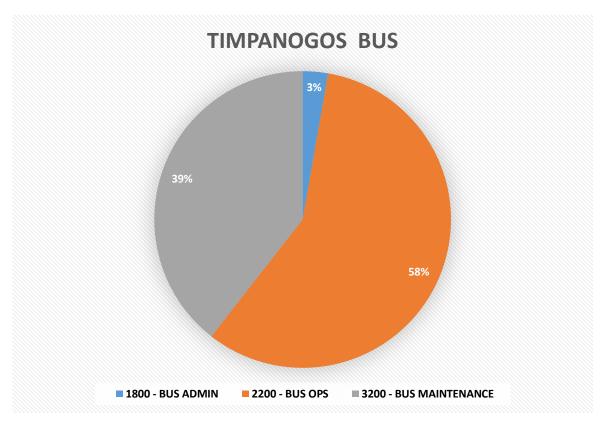
| TIMPANOGOS BUS | Adopted 2019 | Proposed 2020 | Change |
|-------------------------------------|--------------|---------------|--------|
| 1800 - BUS ADMIN - TIMPANOGOS | 3.00 | 3.00 | - |
| 2200 - BUS OPS - TIMPANOGOS | 136.00 | 140.00 | 4.00 |
| 3200 - BUS MAINTENANCE - TIMPANOGOS | 40.00 | 40.00 | - |
| TOTAL | 179.00 | 183.00 | 4.00 |





Timpanogos Bus Budget

| Department | An | nended 2019 | Proposed 2020 | | \$ Change | | % Change |
|------------------------|----|-------------|---------------|------------|-----------|----------|----------|
| TIMPANOGOS BUS | | | | | | | |
| 1800 - BUS ADMIN | | 484,428 | \$ | 429,660 | \$ | (54,768) | -11.31% |
| 2200 - BUS OPS | | 10,139,775 | \$ | 10,442,988 | \$ | 303,213 | 2.99% |
| 3200 - BUS MAINTENANCE | \$ | 6,920,780 | \$ | 6,920,919 | \$ | 139 | 0.00% |
| TOTAL | \$ | 17,544,983 | \$ | 17,793,567 | \$ | 248,584 | 1.42% |







Initiatives and Challenges

Initiatives

- UVX service: Ongoing outreach to universities with a focus on increasing community ridership
- Central Corridor Alternatives Analysis: Examine route and mode of transit in the north part of Utah County.
- Service Choices Study.
- Lehi City, UDOT, MAG and local businesses to increase transit ridership and alternative transportation opportunities in the Lehi tech corridor.

Challenges

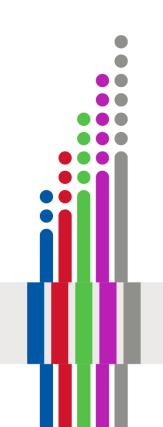
- UVX continues to require more resources.
- The New Flyer buses (UVX) will require a 60 hour inspection compared to the typical 10 hours. This will be our first year to meet this requirement.
- The 850 services (2nd highest ridership) continues to require more resources due to increase growth in the county and increased ridership.
- We will not be able to sustain current community outreach efforts at local festivals
- Finding efficiencies with our staffing level to meet service demands.





Mt. Ogden Bus
2020 Budget Presentation





Mt. Ogden Bus

Service Area: Brigham City to North Salt Lake City

26 Routes

3.4 Million Riders Annually

296,034 Hours Annually

4,995,497 Miles Annually

Notable Information:

- The MOBU has experienced tremendous growth over the past four years.
- Improvements to-date include increases in span of service, weekend service and bus frequency, as well as new routes and bus stop enhancements.
- Looking toward the future, UTA is working with local officials and the Federal Transit Administration to construct the Ogden/Weber State University Bus Rapid Transit Project (BRT).





Mt. Ogden Bus Headcount

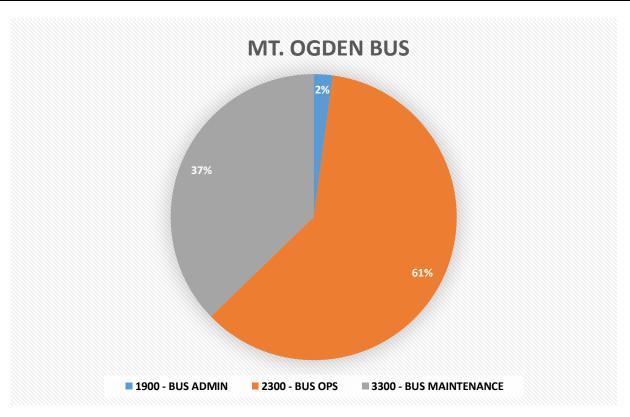
| MT. OGDEN BUS | Adopted 2019 | Proposed 2020 | Change |
|-----------------------------------|--------------|---------------|--------|
| 1900 - BUS ADMIN - MT OGDEN | 3.00 | 3.00 | - |
| 2300 - BUS OPS - MT OGDEN | 186.00 | 185.00 | (1.00) |
| 3300 - BUS MAINTENANCE - MT OGDEN | 48.00 | 47.00 | (1.00) |
| TOTAL | 237.00 | 235.00 | (2.00) |





Mt. Ogden Bus Budget

| Department | Amended 2019 | | 19 Proposed 2020 | | \$ Change | | % Change |
|------------------------|--------------|------------|------------------|------------|-----------|----------|----------|
| MT. OGDEN BUS | | | | | | | |
| 1900 - BUS ADMIN | \$ | 465,058 | \$ | 454,890 | \$ | (10,168) | -2.19% |
| 2300 - BUS OPS | \$ | 13,230,859 | \$ | 13,411,645 | \$ | 180,786 | 1.37% |
| 3300 - BUS MAINTENANCE | \$ | 8,126,234 | \$ | 8,226,674 | \$ | 100,440 | 1.24% |
| TOTAL | \$ | 21,822,151 | \$ | 22,093,209 | \$ | 271,058 | 1.24% |







Initiatives and Challenges

Initiatives

- Ogden/Weber State BRT Project development
- Service Choices Study

Challenges

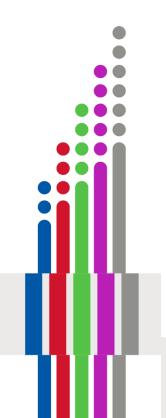
- Warriors Over The Wasatch Air Show Service
- 2014 Bus Fleet engine and transmission replacement (19 vehicles)





Salt Lake Bus
2020 Budget Presentation





Salt Lake Bus

Service Area: Salt Lake, Weber, Davis, Utah, Tooele, Summit County

11,653,459 Passenger Miles

12,845,770 Passenger Boardings

879,247 Hours

3,200 Bus Stops

332 Active Buses and **22** Contingency Buses

Notable Information:

- SLBU consists of the Meadowbrook and Central Garage fleets.
- In addition to the bus fleet, we also have an emergency response bus and three classic/historical buses.





Salt Lake Bus Headcount

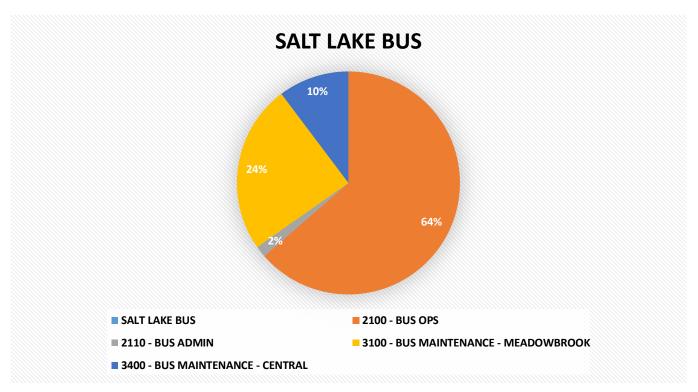
| SALT LAKE BUS | Adopted 2019 | Proposed 2020 | Change |
|--------------------------------------|--------------|---------------|--------|
| 2100 - BUS OPS - MEADOWBROOK | 534.00 | 574.00 | 40.00 |
| 2110 - BUS ADMIN - MEADOWBROOK | 7.00 | 7.00 | - |
| 3100 - BUS MAINTENANCE - MEADOWBROOK | 94.00 | 98.00 | 4.00 |
| 3400 - BUS MAINTENANCE - CENTRAL | 45.50 | 45.50 | - |
| TOTAL | 680.50 | 724.50 | 44.00 |





Salt Lake Bus Budget

| Department | Amended 2019 | | Proposed 2020 | | \$ Change | | % Change |
|--------------------------------------|--------------|------------|---------------|------------|-----------|-----------|----------|
| SALT LAKE BUS | | | | | | | |
| 2100 - BUS OPS | \$ | 39,912,260 | \$ | 40,910,368 | \$ | 998,108 | 2.50% |
| 2110 - BUS ADMIN | \$ | 1,029,474 | \$ | 1,030,335 | \$ | 861 | 0.08% |
| 3100 - BUS MAINTENANCE - MEADOWBROOK | \$ | 15,351,925 | \$ | 15,416,962 | \$ | 65,037 | 0.42% |
| 3400 - BUS MAINTENANCE - CENTRAL | \$ | 6,448,237 | \$ | 6,710,387 | \$ | 262,150 | 4.07% |
| TOTAL | \$ | 62,741,896 | \$ | 64,068,052 | \$ | 1,326,156 | 2.11% |







Initiatives and Challenges

Initiatives

- Service Improvements / Additions
- Electric Bus Integration/Evaluation
- Staff Development, Recruitment & Retention
- Continuous Improvement- Financial Efficiencies

Challenges

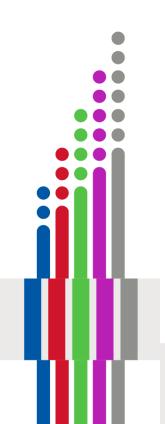
- Staffing- Recruitment/Retention
- Budget/Labor Constraints
- Planning for Salt Lake County Service





Special Services 2020 Budget Presentation





Special Services

Service Area: Payson to Brigham City. Vanpool throughout the state.

238,834 Hours Annually

3,846,596 Miles Annually

133 Buses

448 Vanpool Vehicles

62 Buses to our Contractors MV, Utah Valley Paratransit &Tooele Senior Center

Notable Information:

• We operate paratransit, flex route, coordinated mobility management, travel training, vanpool, and rideshare services throughout all of UTA's service area.





Special Services Headcount

| SPECIAL SERVICES | Adopted 2019 | Proposed 2020 | Change |
|--------------------------------------|--------------|---------------|--------|
| 2900 - PARATRANSIT OPS - RIVERSIDE | 138.00 | 142.00 | 4.00 |
| 2905 - MOBILITY MANAGEMENT | 7.00 | 7.00 | - |
| 2910 - SPECIAL SERVICES ADMIN | 28.00 | 26.00 | (2.00) |
| 3900 - PARATRANSIT MAINT - RIVERSIDE | 35.00 | 34.00 | (1.00) |
| 7900 - VAN POOLS | 9.00 | 9.00 | - |
| 7903 - RIDESHARE- ADMINISTRATION | 1.00 | 1.00 | - |
| TOTAL | 218.00 | 219.00 | 1.00 |





Special Services Budget

| Department | An | nended 2019 | Pr | oposed 2020 | \$ Change | % Change |
|----------------------------------|----|-------------|----|-------------|-------------------|----------|
| SPECIAL SERVICES | | | | | | |
| 2900 - PARATRANSIT OPS | \$ | 14,882,511 | \$ | 10,322,856 | \$ (4,559,655) | -30.64% |
| 2902 - MV TRANSIT DRPT | \$ | 1 | \$ | 3,272,145 | \$ 3,272,145 | |
| 2903 - UNITED WAY DRPT | \$ | - | \$ | 1,604,186 | \$ 1,604,186 | |
| 2904 - TOOELE DRPT | \$ | - | \$ | 771,030 | \$ 771,030 | |
| 2905 - MOBILITY MANAGEMENT | \$ | 1,388,594 | \$ | 1,006,319 | \$ (382,275) | -27.53% |
| 2910 - SPECIAL SERVICES ADMIN | \$ | 2,183,598 | \$ | 2,009,512 | \$ (174,086) | -7.97% |
| 3900 - PARATRANSIT MAINT | \$ | 4,950,738 | \$ | 5,084,159 | \$ 133,421 | 2.69% |
| 7900 - VAN POOLS | \$ | 3,058,508 | \$ | 3,107,064 | \$ 48,556 | 1.59% |
| 7903 - RIDESHARE- ADMINISTRATION | \$ | 162,630 | \$ | 145,178 | \$ (17,452) | -10.73% |
| TOTAL | \$ | 26,626,579 | \$ | 27,322,449 | \$ 695,870 | 2.61% |

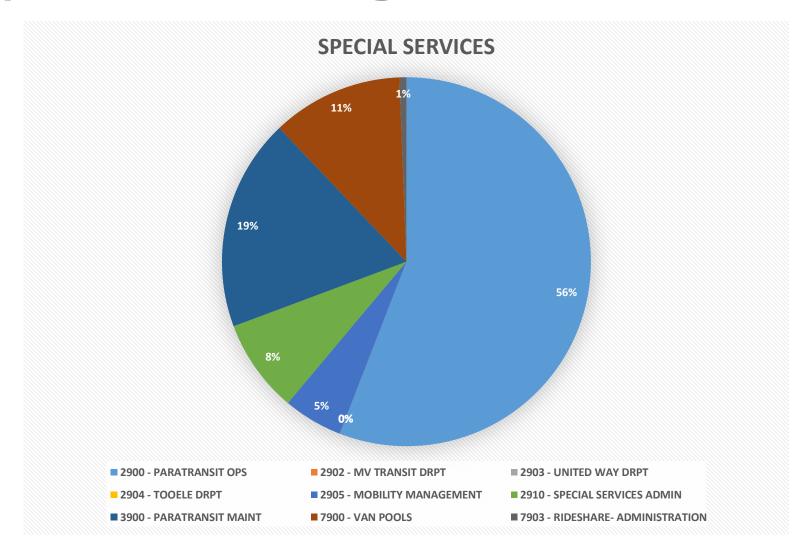
Note: Paratransit Ops includes Route Deviation Service

| Department | Amended 2019 | | Proposed 2020 | | \$ Change | | % Change |
|------------------------|--------------|------------|---------------|------------|-----------|-------------|----------|
| SPECIAL SERVICES | | | | | | | |
| 2900 - PARATRANSIT OPS | \$ | 14,882,511 | \$ | 10,322,856 | \$ | (4,559,655) | -30.64% |
| 2902 - MV TRANSIT DRPT | \$ | - | \$ | 3,272,145 | \$ | 3,272,145 | |
| 2903 - UNITED WAY DRPT | \$ | - | \$ | 1,604,186 | \$ | 1,604,186 | |
| 2904 - TOOELE DRPT | \$ | - | \$ | 771,030 | \$ | 771,030 | |
| GRAND TOTAL | \$ | 14,882,511 | \$ | 15,970,217 | \$ | 1,087,706 | 7.31% |





Special Services Budget







Initiatives and Challenges

Initiatives

- Salt Lake City & Salt Lake County Service Plan
- Coordinated Mobility Comprehensive Specialized Transportation Plan
- UTA Service Choices Study

Challenges

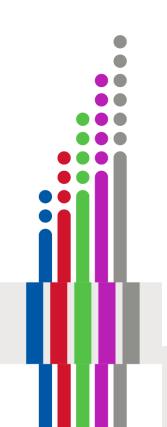
- Potential Paratransit Growth
- Current Free Fare Initiatives impact Paratransit Growth
- Northern Service Provider's ability to staff service with drivers
- Impact to paratransit riders dependent on the UTA Service Choices decisions





Asset Management 2020 Budget Presentation





Asset Management

5 Departments

- Facilities
- Rail Systems
- Rail Infrastructure
- State of Good Repair
- Vehicle Support and Program Management

Notable Information:

• The Asset Management Department teams with internal and external stakeholders on maintenance and construction projects to improve safety, ride quality, and customer experience.





Asset Management Headcount

| ASSET MANAGEMENT | Adopted 2019 | Proposed 2020 | Change |
|-------------------------------|--------------|---------------|--------|
| 3500 - SUPPORT MAINTENANCE | 28.00 | 27.00 | (1.00) |
| 3600 - FLEET ENGINEERING | 5.00 | 6.00 | 1.00 |
| 3700 - ASSET MANAGEMENT - SGR | 9.00 | 8.00 | (1.00) |
| 3800 - FACILITIES | 89.00 | 89.00 | - |
| 4400 - MOW - SYSTEMS | 71.00 | 71.00 | - |
| 4425 - MOW - INFRASTRUCTURE | 33.00 | 33.00 | - |
| TOTAL | 235.00 | 234.00 | (1.00) |





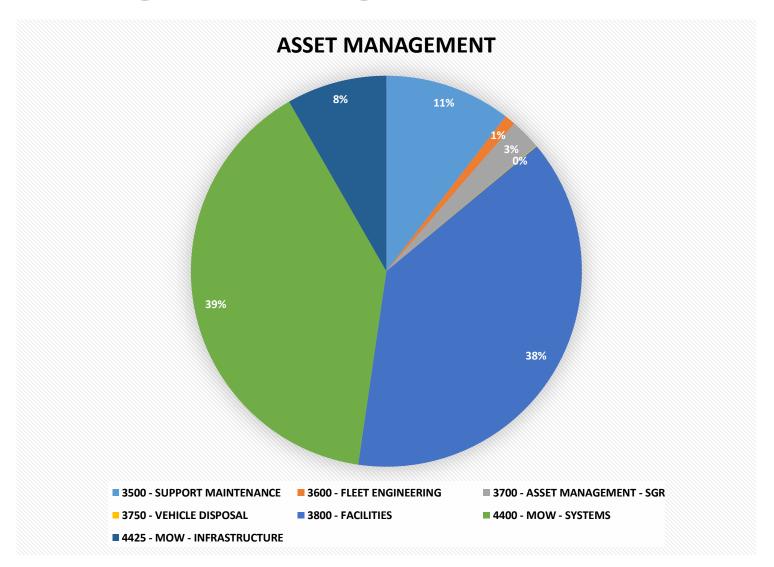
Asset Management Budget

| Department | Amended 2019 | | Proposed 2020 | | \$ Change | | % Change |
|-------------------------------|--------------|------------|---------------|------------|-----------|-----------|----------|
| ASSET MANAGEMENT | | | | | | | |
| 3500 - SUPPORT MAINTENANCE | \$ | 4,013,816 | \$ | 3,781,182 | \$ | (232,634) | -5.80% |
| 3600 - FLEET ENGINEERING | \$ | 351,752 | \$ | 415,606 | \$ | 63,854 | 18.15% |
| 3700 - ASSET MANAGEMENT - SGR | \$ | 981,852 | \$ | 1,085,340 | \$ | 103,488 | 10.54% |
| 3750 - VEHICLE DISPOSAL | \$ | 20,000 | \$ | 19,500 | \$ | (500) | -2.50% |
| 3800 - FACILITIES | \$ | 14,729,052 | \$ | 14,916,461 | \$ | 187,409 | 1.27% |
| 4400 - MOW - SYSTEMS | \$ | 15,138,483 | \$ | 15,217,599 | \$ | 79,116 | 0.52% |
| 4425 - MOW - INFRASTRUCTURE | \$ | 3,186,619 | \$ | 3,138,636 | \$ | (47,983) | -1.51% |
| TOTAL | \$ | 38,421,574 | \$ | 38,574,324 | \$ | 152,750 | 0.40% |





Asset Management Budget







Asset Management Initiatives and Challenges

Initiatives

- Updated SGR 5-year plan. Continue to move UTA assets towards a State of Good Repair using the TAM plan rating system.
- SGR- Implement internal audit plan. Including helping accounting with the 2019 inventory finding.
- Vehicle Support- Establish evaluation program to manufacture parts either in-house or using local resources.
- MOW- Reduce system impact (service delays) caused by snow/ice on track switches by adding/installing switch machine covers at high problem areas on FrontRunner.

Challenges

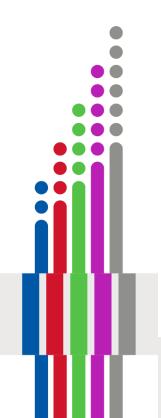
- Staffing- employee retention (high retirement and turnover) in all departments. Intensified by expansion of duties.
- MOW- Working on transfer of parts inventory management to supply chain in order to better utilize resources within the department.





Light Rail
2020 Budget Presentation





Light Rail

117 Light Rail Vehicles

4 Lines (Red, Blue, Green and S-Line)

46.4 Miles of Track

18 Million Commuters Annually

265,968 Hours Annually

6,843,587 Miles Annually

Notable Information:

- Light Rail offers 7-day a week service to our customers: 15-minute weekday service on all light rail lines, 15-minute service on the Streetcar line, and 20-minute service on Saturday and Sunday.
- The majority of the light rail riders are "choice riders," meaning they have other transportation options but choose to take light rail.





Light Rail Headcount

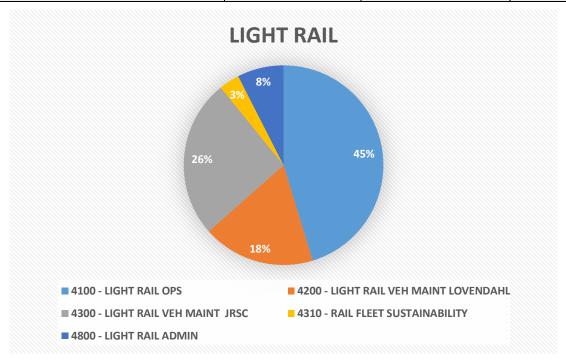
| LIGHT RAIL | Adopted 2019 | Proposed 2020 | Change |
|---------------------------------------|--------------|---------------|--------|
| 4100 - LIGHT RAIL OPS - LOVENDAHL | 193.00 | 193.00 | - |
| 4200 - LIGHT RAIL VEH MAINT LOVENDAHL | 56.00 | 56.00 | - |
| 4300 - LIGHT RAIL VEH MAINT JRSC | 61.00 | 61.00 | - |
| 4310 - RAIL FLEET SUSTAINABILITY | 35.00 | 35.00 | - |
| 4800 - LIGHT RAIL ADMIN | 21.00 | 20.00 | (1.00) |
| TOTAL | 366.00 | 365.00 | (1.00) |





Light Rail Budget

| Department | Amended 2019 | | Proposed 2020 | | \$ Change | | % Change |
|---------------------------------------|--------------|------------|---------------|------------|-----------|-----------|----------|
| LIGHT RAIL | | | | | | | |
| 4100 - LIGHT RAIL OPS | \$ | 16,441,614 | \$ | 17,043,092 | \$ | 601,478 | 3.66% |
| 4200 - LIGHT RAIL VEH MAINT LOVENDAHL | \$ | 6,594,172 | \$ | 7,634,590 | \$ | 1,040,418 | 15.78% |
| 4300 - LIGHT RAIL VEH MAINT JRSC | \$ | 9,337,354 | \$ | 9,242,966 | \$ | (94,388) | -1.01% |
| 4310 - RAIL FLEET SUSTAINABILITY | \$ | 1,205,712 | \$ | 609,711 | \$ | (596,001) | -49.43% |
| 4800 - LIGHT RAIL ADMIN | \$ | 2,725,187 | \$ | 2,615,143 | \$ | (110,044) | -4.04% |
| TOTAL | \$ | 36,304,039 | \$ | 37,145,502 | \$ | 841,463 | 2.32% |







Initiatives and Challenges

Initiatives

- Continued mid-life overhaul of the SD fleet and ¼-life overhaul of the S70 fleet
- Increasing ridership without new service (special events, growth areas, promotion of service, etc.)
- Future of TRAX Study

Challenges

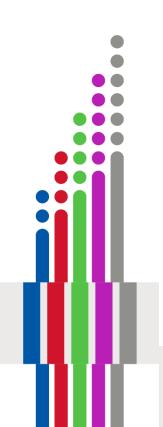
- Calendar year budget but 1+ year Overhaul and procurement process. Need a 3-5 year budget for overhaul.
- Maintaining quality of service for our riders with SGR projects and ongoing disruptions





Commuter Rail 2020 Budget Presentation





Commuter Rail

Service Area: Weber, Davis, Salt Lake, and Utah County

15 Stations

5.075 Million Passengers Annually

93,544 Hours Annually

1,381,909 Miles Annually

Notable Information:

- In 2018 FrontRunner had an increase of 4.54% in ridership.
- FrontRunner runs 30-minutes between trains during the peak commute and 60-minutes between trains during mid-day and evening service from approximately 5:00 AM until about 12:30 AM.
- On Saturdays and holidays, service is every 60 minutes, operating between 8:00 AM 1:00 AM.





Commuter Rail Headcount

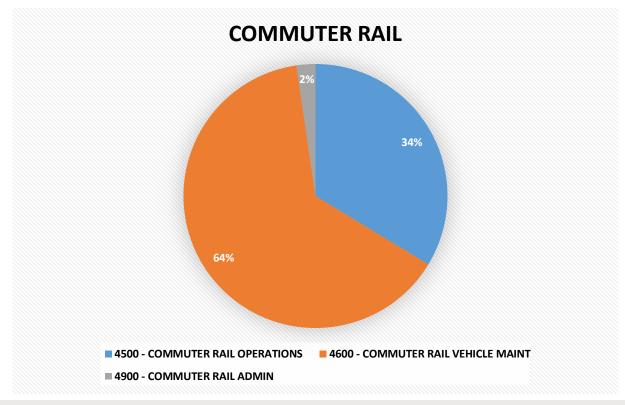
| COMMUTER RAIL | Adopted 2019 | Proposed 2020 | Change |
|------------------------------------|--------------|---------------|--------|
| 4500 - COMMUTER RAIL OPERATIONS | 113.25 | 113.50 | 0.25 |
| 4600 - COMMUTER RAIL VEHICLE MAINT | 62.00 | 62.00 | - |
| 4900 - COMMUTER RAIL ADMIN | 3.00 | 5.00 | 2.00 |
| TOTAL | 178.25 | 180.50 | 2.25 |





Commuter Rail Budget

| Department | Amended 2019 | | Proposed 2020 | | \$ Change | | % Change |
|------------------------------------|--------------|------------|---------------|------------|-----------|---------|----------|
| COMMUTER RAIL | | | | | | | |
| 4500 - COMMUTER RAIL OPERATIONS | \$ | 8,281,566 | \$ | 8,332,815 | \$ | 51,249 | 0.62% |
| 4600 - COMMUTER RAIL VEHICLE MAINT | \$ | 15,738,154 | \$ | 16,364,401 | \$ | 626,247 | 3.98% |
| 4900 - COMMUTER RAIL ADMIN | \$ | 568,068 | \$ | 631,956 | \$ | 63,888 | 11.25% |
| TOTAL | \$ | 24,587,788 | \$ | 25,329,172 | \$ | 741,384 | 3.02% |







Initiatives and Challenges

Initiatives

- Continuation of locomotive overhaul and beginning for passenger cars
- Installation of paint booth
- Support future of FrontRunner objectives

Challenges

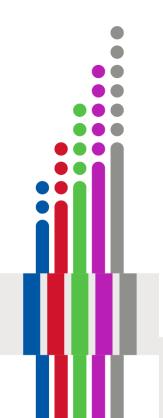
- Aging fleet and lack of spares
- PTC Impacts on schedule reliability
- Staffing critical front-line positions





Public Safety
2020 Budget Presentation





Public Safety

Service Area: Box Elder, Weber, Davis, Salt Lake, Utah, Tooele and Summit counties, with the main focus between Weber and Utah Counties.

Notable Information:

- The Public Safety Division consists of Police and the Transit Communications Center.
- The Transit Communications Center is responsible for supporting fixed route bus operators as well as dispatching UTA Transit Officers to incidents in the system.
- The mission of the police department is to represent UTA through positive interactions while keeping the transit system safe and secure.





Public Safety Headcount

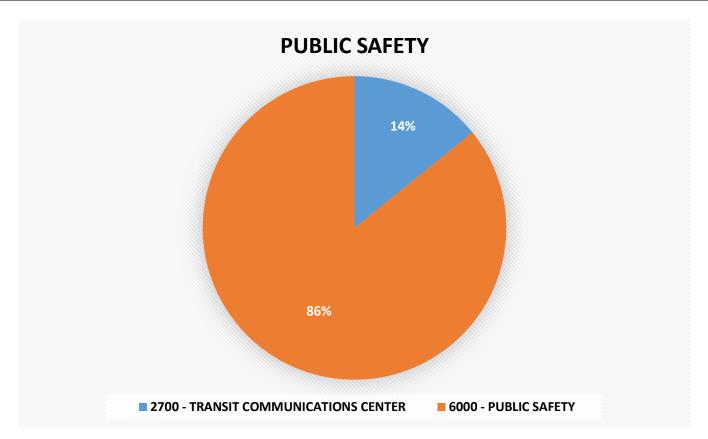
| PUBLIC SAFETY | Adopted 2019 | Proposed 2020 | Change |
|--------------------------------------|--------------|---------------|--------|
| 2700 - TRANSIT COMMUNICATIONS CENTER | 23.00 | 22.00 | (1.00) |
| 6000 - PUBLIC SAFETY | 87.73 | 87.73 | • |
| TOTAL | 110.73 | 109.73 | (1.00) |





Public Safety Budget

| Department | An | nended 2019 | Pr | oposed 2020 | \$ Change | % Change |
|--------------------------------------|----|-------------|----|-------------|--------------|----------|
| 2700 - TRANSIT COMMUNICATIONS CENTER | \$ | 1,592,478 | \$ | 1,596,053 | \$ 3,575 | 0.22% |
| 6000 - PUBLIC SAFETY | \$ | 9,661,993 | \$ | 9,671,847 | \$ 9,854 | 0.10% |
| TOTAL | \$ | 11,254,471 | \$ | 11,267,900 | \$ 13,429 | 0.12% |







Initiatives and Challenges

Initiatives

- Represent UTA through positive interactions while keeping the system safe and secure.
- Training and Employee Development
- Maintaining our goal of a 10% inspection rate

Challenges

- Uncertainty of URS retirement study and its impact on URS retirees
- Other departments offering higher wages/bonuses leading to recruitment and retention issues.
- TOD development parking impacting Police Department





Questions?



